

#### Sri Murugha Rajendra Swamiji B.Ed and M.Ed College

Saraswatipura, Kusnoor Road, Kalaburagi

(Permanently affiliated to Gulbarga University, Kalaburagi and Accredited NAAC 'B' Grade) E-mail: rect\_9@yahoo.com website: www.rect.org Phone No.: 08472265502

#### STANDARD OPERATING PROCEDURES

# PERFORMANCE APPRAISAL TEACHING STAFF



#### Sri Murugha Rajendra Swamiji B.Ed and M.Ed College

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#### PERFORMANCE APPRAISAL PROCESS

The success of any educational institution depends on the quality of its staff- both teaching and non-teaching. Together they play a significant role and are the backbone of the institution. Institutions cannot achieve their goals -the vision and mission- without them. To achieve the targets, the staffs need to be motivated at work. The performance appraisal (PA) is one of the performance management tools that are widely used to measure the productivity of academic employees in different contexts.

Sri Murugha Rajendra Swamiji B.Ed. and M.Ed. College, performance appraisals formats are developed for both teaching and non-teaching staff.

#### Performance appraisal for teaching staff

The faculty appraisal is undertaken with following objectives:

- To encourage teachers in their professional development and career planning.
- To encourage teachers to reflect about their potential and to carry out their duties more effectively
- To provide judgment to support professionally.
- To provide feedback to staff about their behaviour, attitudes, skills or subject-expertise
- To recognise the achievements of teachers and help them to identify ways of improving their knowledge, skills, attitudes and ultimately performance.
- To improve the quality of education for students

In short, it would be utilized as a tool to facilitate growth, development, efficiency and effectiveness of the teaching-learning process in the institution.

#### The process of faculty appraisal:

The process of appraisal would be scheduled towards the end of the academic year. This is to enable the faculty reflect on their performance across the two semesters of the academic year. Additionally, the analysis would provide a pathway for the institution to take necessary measures to incentivize or bring in supportive processes to enhance the performance of the faculty.

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#### The process of appraisal comprises of three parts:

- A. Self-appraisal format to be filled by every faculty
- B. Appraisal by Principal: This would also involve a review of the self-appraisal documents submitted by the faculty.
- C. Student Appraisal of teachers

#### A. SELF APPRAISAL FORMAT:

The self-appraisal format developed has both quantitative (rating scale) and qualitative (descriptive) sections. The self- appraisal format encompasses the following domains of skills

- 1. General Information
- 2. Self-reflections on abilities, strengths and areas of improvement- all descriptive items
- 3. Professional Skills and Duties: This section has 19 items to be rated on a scale of 4 and 1 item which is descriptive in nature. (total score: maximum 80; minimum 20)
- 4. Personal Competencies and Abilities: This section has 4 items to be rated on a scale of 4 and 1 item which is descriptive in nature. (total score: maximum 20; minimum 5)

The rating scale ranges from 1 to 4 as follows

- 1 is needs improvement
- 2 is fair
- 3 is very good
- 4 is outstanding

To make the process of appraisal more objective, detailed grade descriptors have been provided for every item under each section. The faculties are given the same along with the self-appraisal format to be filled.

The maximum score a teacher can arrive at is 100.

A format of the same is attached in the **Appendix 1**.

#### General guidelines for faculty when undertaking the responsibility of self-appraisal:

- 1. Faculty are expected to highlight their accomplishments and recollect milestones in their professional development across the academic year
- 2. Being honest, realistic and objective about oneself is important.
- 3. Faculty need to be reflective and critical without being self-deprecating in their assessment.
- 4. Faculty are expected to be professional when writing self-assessments.
- 5. In case of any confusion, faculty are expected to utilize the grade descriptors provided.

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- 6. Faculty have to undertake the responsibility of self-appraisal seriously. They are expected to work individually and not be influenced by any colleague or peers during the process.
- 7. The Principal would assure the confidentiality of the process.

NOTE: All appraisal forms are submitted by the faculty to the Principal and will be in the custody of the Principal.

#### **B. APPRAISAL BY PRINCIPAL:**

The principal follows exactly the same format as the above for appraisal. In fact, to make it more concise, the self-appraisal format also has a column to be filled by the Principal which runs parallel to the column where the faculty scores are entered. (**Refer Appendix 1**)

The maximum score a teacher be given by the Principal is 100.

General guidelines for Principal when undertaking the responsibility of appraisal of faculty:

- 1. The assessor has to ensure that the focus is on the person without any prejudice.
- 2. The Principal should focus on job performance and related factors, not personality factors of the faculty being assessed.
- 3. The Principal is expected to review thoroughly the job requirements, the teacher's strengths, accomplishments and areas of improvement.
- 4. The Principal shall maintain the confidentiality of the process strictly.
- 5. The information will be utilized for professional development only.

#### C. STUDENT APPRAISAL OF TEACHERS

The third component of the appraisal is the feedback from the student community. A format with 7 items has been developed for the same. Each of the seven items cover a range of teaching skills required for efficiency in teaching- syllabus completion, ability to clarify doubts, quality of feedback, teaching tools utilization, clarity in communication etc.

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The rating scale ranges from 1 to 7 as follows:

The maximum score a teacher can arrive at is 7 on each item.

1	2	3	4	5	6	7
Poor			Average			Outstanding

A format of the same is attached in the **Appendix 2**.

#### **Process:**

- 1. Feedbacks from students are taken from all sections at the end of every semester.
- 2. It is ensured that every teacher has received feedback on at least two subjects taught by him/her. It is ensured that the two sets of feedback are not from the same class.
- 3. To maximize objectivity and reduce biases, the following protocols are followed:
- 4. Before distributing the feedback forms to the students, the Principal would explain to the students on the importance, responsibility and implications of feedback from students. This process is followed in every year.
- 5. Students are advised to give their feedback freely and judiciously.
- 6. Students are advised not to discuss with their peers when they are filling the forms.
- 7. Students are assured of confidentiality.
- 8. The teacher whose feedback is being provided will not be involved in the class during the session. It will be administered by the Principal.
- 9. The feedback forms are collected immediately and will be in the custody of the Principal.

#### ANALYSIS OF APPRAISAL/STUDENT FEEDBACK AND CONSOLIDATION:

#### 1. Self-appraisal by teachers:

- The total score given by the faculty is calculated as per the rating scale.
- The actual milestones reached/achievements of the teacher in that academic year are identified and noted.
- The areas of improvement are reviewed.

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#### 2. Appraisal by Principal:

- The total score received by the faculty from and independent assessment by the Principal is calculated
- The actual milestones reached/achievements of the teacher in that academic year are identified and noted by the Principal
- The areas of improvement are identified.
- The discrepancies in the scores (if present) are identified and the possible reasons for the same are reflected and noted by the Principal.

Based on these two scores a detailed analysis is undertaken on the performance of each faculty during the said academic year. The strengths, responsibilities undertaken, achievements are consolidated and identified. Additionally, the areas of improvement are listed along with the challenges in professional skills/interpersonal fronts are noted. The progress based on the previous year's feedback is also reviewed. (From both perspectives- a positive growth or decline)

#### 3. Student feedback:

- Each feedback form of each student is systematically entered into an Excel sheet.
- This is done class wise for every teacher so as to obtain a master chart.
- The average score for each teacher on every criterion is computed subject wise or class wise.
- The average scores are converted to graphical representation.
- The Principal would then write a brief report based on the feedback received by the teacher. This would highlight the positive points and areas that the faculty has excelled. Additionally, the report would also suggest skills that the faculty need to improve upon based on the feedback given by students

#### COMMUNICATING THE ANALYSIS OF APPRAISAL/STUDENT FEEDBACK

- After a consolidation of the appraisal and student feedback across academic year has been undertaken, the faculty would be invited for an individualized meeting to discuss the same.
- The Principal is expected to set aside adequate block of uninterrupted time to permit a full and complete discussion.

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- The Principal is expected to give the faculty adequate advance notice so that he /she can prepare for the discussion.
- The Principal needs to be prepared to cite observations for each point discussed.
- The Principal is expected to acknowledge and appreciate achievements, encourage and motivate the faculty to further improve or convey the implications of poor performances as the case may be.
- The possible course of actions both positive and negative has to be conveyed clearly to the faculty.
- Both the Principal and the Faculty are expected to maintain professional etiquettes and behaviours during the course of the meeting.
- A brief record of the discussion points would be maintained with appropriate signatures.

#### COMMUNICATING AND REPORTING TO THE MANAGEMENT:

- The Principal shall make a report of the appraisal highlighting (<u>with appropriate</u> evidences)
  - Faculty who have demonstrated excellence in teaching practices, have taken responsibilities beyond the scope of their regular work and shown their commitment to the growth of the institution.
  - Faculty who have the capacity to improve their skills and competencies and the pathways suggested to them for the same.
  - Faculty who have underperformed and not shown any indication of improvement or who have not demonstrated the professional etiquettes across the academic year
- The Principal is expected to maintain appropriate documents connected to the same and it will be in the custody of the office/ Principal.
- The management would take necessary action as per the policy of the institution based on the report submitted.

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#### STANDARD OPERATING PROCEDURES

# PERFORMANCE APPRAISAL NON-TEACHING STAFF



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#### PERFORMANCE APPRAISAL PROCESS

The success of any educational institution depends on the quality of its staff- both teaching and non-teaching. Together they play a significant role and are the backbone of the institution. Institutions cannot achieve their goals -the vision and mission- without them. To achieve the targets, the staffs need to be motivated at work. The performance appraisal (PA) is one of the performance management tools that are widely used to measure the productivity of academic employees in different contexts.

Sri Murugha Rajendra Swamiji B.Ed. and M.Ed. College, performance appraisals formats are developed for both teaching and non-teaching staff.

#### Performance appraisal for non-teaching staff

The employee appraisal is undertaken with following objectives:

- To assist employees to reflect about their potential and to carry out their duties more effectively
- To provide judgment to support profession.
- To provide feedback to staff about their behaviour, attitudes, skills or subject-expertise
- To recognise the achievements of employees and help them to identify ways of improving their knowledge, skills, attitudes and ultimately performance.
- To assist employees in their professional development and career planning.

In short, it would be utilized as a tool to facilitate growth, development, efficiency and effectiveness of the administration and facility management process in the institution.

#### The process of appraisal:

The process of appraisal would be scheduled towards the end of the academic year. The process of appraisal comprises of two parts:

A. Self-appraisal format to be filled by every non-teaching faculty

The appraisal format developed has both quantitative (rating scale) and qualitative(descriptive) sections.

The format encompasses the following sections:

- 1. General Information and list of responsibilities undertaken
- 2. Rating scale on the following: (Select items are differentiated for office employees and attenders/housekeeping staff as the nature of work differs. The directions for choice of questions is provided in the form itself)



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- a. Professional Competence: This section has 5 items to be rated on a scale of 4.(total score: maximum 20; minimum 5)
- b. Quality of work: This section has 4 items to be rated on a scale of 4. (total score: maximum 16; minimum 4)
- c. Personal Characteristics: This section has 3 items to be rated on a scale of 4.(total score: maximum 12; minimum 3)
- 3. A descriptive section to write any special contribution by the staff during that academic year. This carries 2 points

The rating scale ranges from 1 to 4 as follows

- 1 is poor
- 2 is satisfactory
- 3 is good
- 4 is Excellent

The maximum score a teacher can arrive at is 50.

A format of the same is attached in the **Appendix 1**.

#### B. Appraisal by Principal:

The format of appraisal utilized by the Principal is exactly the same as the self appraisal format. This would be filled by the Principal with or without consultation with senior employees

- The Principal would a review of the self-appraisal documents submitted by the non-teaching faculty.
- The Principal is expected to rate their performances and generate a report.
- The Principal may undertake this task in consultation with any senior employee
- The Principal is also expected to facilitate an individualized meeting with each of the non-teaching staff to communicate an appraisal of their performances and the action undertaken.
- This is to enable the employees reflect on their performance across the previous academic year.
- Additionally, the analysis would provide a pathway for the institution to take necessary
  measures to incentivize or bring in supportive processes to enhance the performance of the
  staff.



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General guidelines for Principal when undertaking the responsibility of appraisal of faculty:

- 1. The assessor has to ensure that the focus is on the person without any prejudice.
- 2. The Principal should focus on job performance and related factors, not personality factors of the staff being assessed.
- 3. The Principal is expected to review thoroughly the job requirements, the individual's strengths, accomplishments and areas of improvement.
- 4. The Principal shall maintain the confidentiality of the process strictly.
- 5. The information will be utilized for professional development only.
- 6. The Principal would maintain the confidentiality of the process.

NOTE: All appraisal forms will be in the custody of the Principal.

#### **ANALYSIS OF APPRAISAL:**

- The total score received by the staff is computed by adding the scores in selfappraisal and the scores from the independent assessment by the Principal.
- Appropriate grades would be given based on the band descriptor provided.
- The strengths, responsibilities undertaken, achievements are consolidated andidentified.
- Additionally, the areas of improvement are listed along with the challenges in professional skills/interpersonal fronts are noted.
- The progress based on the previous year's feedback is also reviewed. (from both perspectives- a positive growth or decline)

#### COMMUNICATING THE ANALYSIS OF APPRAISAL/STUDENT FEEDBACK

- After a consolidation of the appraisal has been undertaken, every staff would be invited for an individualized meeting to discuss the same.
- The Principal is expected to set aside adequate block of uninterrupted time to permit afull and complete discussion.
- The Principal is expected to give the individual adequate advance notice so that he /she can prepare for the discussion.
- The Principal needs to be prepared to cite observations for each point discussed.
- The Principal is expected to acknowledge and appreciate achievements, encourage and motivate the staff to further improve or convey the implications of poor performances as the case may be.



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- The possible course of actions both positive and negative has to be conveyed clearly to the employee.
- Both the Principal and the employee are expected to maintain professional etiquettes and behaviours during the course of the meeting.
- A brief record of the discussion points would be maintained with appropriate signatures.

#### COMMUNICATING AND REPORTING TO THE MANAGEMENT:

- The Principal shall make a report of the appraisal highlighting (with appropriate evidences)
  - o Employees, who have demonstrated excellence in their work output, have taken responsibilities beyond the scope of their regular work and shown their commitment to the growth of the institution.
  - o Employees who have the capacity to improve their skills and competencies and the pathways suggested to them for the same.
  - Staff who have underperformed and not shown any indication of improvement or who have not demonstrated the professional etiquettes across the academic year
- The Principal is expected to maintain appropriate documents connected to the same and it will be in the custody of the Principal.
- The management would take necessary action as per the policy of the institution based on the report submitted.

CROWLEDGE IS FOUND

PRINCIPAL
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## FACULTY APPRAISAL FORMAT Self appraisal and Principal's Appraisal

NAME OF THE FACULTY:	
NAME OF THE INSTITUTION:	
DESIGNATION:	
DOMAIN: SCIENCE/COMMECE/SOCIAL SCIENCE/LANC	GUAGES (PEDEGOGY)
TOTAL YEARS OF EXPERIENCE:	
	Signature of Faculty
	Name and Designation of Faculty

#### Reshmi Educational and Charitable Trust ${\mathbin{\circledR}}$ Sri Murugha Rajendra Swamiji B.Ed and M.Ed College Saraswatipura, Kusnoor Road, Kalaburagi

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#### S

EI	LF	APPRAISAL
	1.	Describe your roles and responsibilities as faculty. (Attach the document that states the same)
2	2.	List out the strengths/weaknesses

3. List out the areas that you need to improve upon,

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### GIVEN BELOW IS A LIST OF CRITERIA - KINDLY RELATE YOURSELF/OR THE FACULTY IN EACH OF THEM BY TICKING IN THE APPROPRIATE BOXES.

If you have any confusion in ticking the box – look at the appendix at the end of the document

PROFESSIONAL DUTIES						
BROAD CRITERIA	Specific themes	Outstanding (4)				
Specific themes		Very Good (3)				
		Fair (2)				
		Needs improvement				
		(1)				
		SELF APRAISAL	APPRAISAL BY PRINCIPAL			
CLASS ROOM TEACHING	Structuring of the					
AND PRACTICES	lesson					
	Quality of					
	communication					
	Innovation and					
	creativity					
	Board work					
	Use of technology					
	and other teaching					
	aids					
	Clarification of					
	doubts					
	Syllabus completion					
	Classroom					
	Management style					
DOCUMENTATION	Regularity of					
CONNECTED TO ACADEMIC	submission of lesson					
WORK	plans/year plans					
	Quality of the lesson					
	planning Correction					
EVAMINATION/EVALUATION	work(notes and test)					
EXAMINATION/EVALUATION RESPONSIBILITIES	Type of duties of allotted					
NESFONSIBILITIES	Execution of duty					
	Type of remedial					
REMEDIAL	work done by the					
RESPONSIBILITIES	faculty					
		-				
	Schedule of remedial work					

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Involvement with

mentoring of

STUDENT CENTRED

**PRACTICES** 

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		students							
CO-CURICULAR AND	Type of								
CURRICULAR	responsibility								
RESPONSIBILITIES	undertaken								
		Schedule of the	بد						
		responsibilities							
ANY OTHER (6 points p	ANY OTHER (6 points maximum)								
Write down if you have to		onal recnoncibili	ity of re	gistering for confer	ence naner nre	sentations			
Seminars, Workshops, Bo		onai responsioni	ity of ic	gistering for confer	ence paper pre	schanons,			
SELF RATING OUR OF									
REMARKS BY THE PR	INCIPAL (	6 points maxim	um)						
	, ,	(° F	/						
PRINCIPAL'S RATING	Out of 04								
				AND ABILITIES					
BROAD CRITERIA	Specific t	themes		nding (4)					
			Very Good (3)						
			Fair (2)						
			Needs	improvement (1)					
			APPR	AISAL BY SELF	APPRAISAL	BY			
					PRINCIPAL				
INVOLVEMENT AND	Readines	s in accepting							
ENGAGEMENT	responsib	oilities							
		f execution or							
	work								
COLLABORATION	Ability to	work in teams							
		hip with peers							
ANY OTHER (6 points n		P 2011 P 0015	1		l				
Write down if you have a		or ability that is	s unique	e to you					
Describe the responsibilit		•	-	•	howcase vour	unique			
ability mentioned above	y undertak	ch by you that p	iovided	an opportunity to s	nowease your	umque			
SELF RATING OUT OF 04									
BELL KATING OUT OF	U <del>4</del>								
REMARKS BY THE PR	INCIDAL	6 nointe mavim	um)						
KEMAKKS DI ITË PK	INCIFAL (	o pomis maxim	uIII <i>)</i>						
PRINCIPAL'S RATING									
Out of 04									

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TOTAL					
SELF RATING					
Out of 100					
PRINCIPAL'S RATING					
Out of 100					
STUDENT FEEDBACK					

Signature of Principal

Signature of Faculty



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#### Appendix 1

	PROFESSIONAL DUTIES							
		1	2	3	4			
CLASSROOM TEACHING AND PRACTICES	Structuring of the lesson	1. Clarity in the demarcati on of the introducti on, main content and conclusio n.  2. The objective and sequencin g of ideas is not well organized.  3. Examples anecdotes are absent  4. Time managem ent needs improvem	Any two of the issues are present	Any three of the issues are present	1. The lesson is well structured with introducti on, main body and also a conclusio n. 2. Objective s and the ideas are sequence well. 3. Relevant example and anecdotes are outlined 4. Time managed			
	Quality of communicat ion	ents  1. Clarity of concept taught is missing.  2. Has difficulty in simplifyin g complex informatio n and it impacts the learning outcome of the student	Any two of the issues are present	Any three of the issues are present	well  1. The teacher is able to convey the concept with clarity and students understan d the same with ease. 2. Complex informati on is			

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	T			<del>,</del>
	3. Voice			simplifie
	clarity,			d and
	audibility			conveyed
	requires			in ways
	improvem			that
	ent			students
	4. Doubts			can
	are not			understan
	addressed			d.
	at regular			3. Voice is
	intervals.			audible
				and clear
				with
				modulati
				on.
				4. Doubts
				are
				cleared at
				regular
				intervals.
Innovation	The lessons was	There was an	There was greater	1. The
and	planned and	attempt at	success in the	lesson
creativity	executed in a	innovation	attempt at	plan and
	regular manner.	when teaching	innovation when	the
		the	teaching the	success
		concept/throug	concept/through	were
		h	examples/analog	innovativ
		examples/anal	y/activity etc.	e
		ogy/activity		2. Acknowl
		etc.		edge
		But was unable		teaching
		to execute it		method
		effectively		
Board work	Board work	Any two of the	Any three of the	Clear writing of
	requires	issues are	issues are present	steps/definition/c
	improvement in	present		oncepts/diagrams
	all the four areas.	P		Name of the
				lesson/theme
				written
				Gave ample time
				to the students to
				copy before
				erasing
Use of	Very rarely uses	Any two of the	Any three of the	Uses technology
technology	technology	issues are	issues are	support/teaching
and other	support or any	present.	present.	aids like
teaching	teaching aids	prosent.	Propont.	charts/models,
waciiiig	wacining ands	1		charts/inducts,

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aids	Is not adept in using ppt/internet sources to facilitate learning Is not aware of sources from the net Does not share or involve students internet sources of information with students			lab materials for teaching and learning activities regularly(at least in four classes per week) Uses PPT/videos from authentic sources to support teaching and learning activities Is aware of the sources from that net that can be used Gets students to create models/ teaching aids to facilitate learning OR shares the same sources with students
Clarification of doubts	The skill of asking questions needs to improve Needs to provide greater opportunity for students to rise questions Needs to improve the style of acknowledgment of correct answers/skill of supporting students to build on incorrect answers Interacts with only a specific set of students	Any two of the issues are present.	Any three of the issues are present	Raises sufficient questions to check the learning among the students/allows students to ask questions The questions are clear and range from memory/understa nding and application levels Appreciates the correct answers/Gives support to build the answers OR answers the questions clearly

	Syllabus completion	Finds it challenging to complete the syllabus even with additional classes Does not find ample time to provide practice session Classroom	Completes the syllabus on time with extra classes Does not find ample time to provide practice sessions  Any two of the	Completes the syllabus on time with extra classes. Provides additional drill work for practice	Gives opportunities to all students equally to ask/answer questions Completes the syllabus on time. With or without extra classes. Provides additional drill work for practice and gives feedback to students Has the ability to
	Managemen t style	management style requires improvement Finds it challenging to get the students to focus Needs improvement in emotional management of self Takes a autocratic or Laissez faire approach	issues are present	issues are present	manage the behavior of students extremely well. Guides students to stay focused on the learning process. Manages (Teacher) his/her emotions extremely well Follows a democratic approach
DOCUMENTATION CONNECTED TO ACADEMIC WORK	Regularity or submission of lesson plans/year plans	Has never submitted on time	Regularly misses deadlines and does not inform	Delays are present once in a away but because of genuine reasons. Informs to the authorities about the delays ahead of time	Always on time  – never misses deadlines in submissions of the documents
	Quality of the lesson planning	The lesson plans are not organized well Absence of learning objectives	Any one of the issues are present	Any two of the issues are present	The lesson plans are well organized with specific objectives Activates/content

	1	Activities/content					is aligned to
		are not aligned to					objectives
		objectives					Time for every
		Time for every					stage has been
		stage has not					clearly specified
		_					clearly specified
		been clearly					
		specified		0.1		0.1	
	Correction	Correction work		n of the	Any two o		Correction work
	work (notes	not done	_	oints are	three point	s are	done regularly
	and test)	regularly	presen	t	present		and on time
		deadlines missed					Error free
		Frequent errors					(correction of
		(correction of					class work)
		class worl)					Detailed
		Feedback not					feedback given
		given to students					to students on
		on performance					performance in
		in examinations					examinations
EXAMINATION/EVAI	Type of		ination a	committee	coordinato	r/Exami	ination Committee
UATION	Role	Member/ Squad/I				., LAUIII	
RESPONSIBILITIES	assigned	Wiemoer/ Squad/1	aper se	iici/ Lvaii	iatoi		
RESTONSIBILITIES	_						
	(Tick						
	appropriate						
	one. You						
	can tick						
	more than						
	one also)					_	
	Execution	Needs to be syste	matic	Any two			he work allotted in
	of any			issues are	e present		ematic manner
	assigned						not require multiple
	duty					instruc	ctions to execute
						the job	
						Comp	letes the job on
						time	
REMEDIAL	Type of	Revision of topic	s already	taught/ d	iscussion qu	estions	from examination
RESPONSIBILITIES	remedial	point/ providing p	-	_	_		
	work done	feedback regular					-
	by the	homework, monit				8	6 - 6
	faculty(Tic		wil	0			
	k						
	appropriate						
	on. You						
	can tick						
	more than						
	one also)	Extends A : (	vo of 41-	, A	, thus = = £ 11	, In	rtanda arreset to
	Schedule of	•	vo of the		three of the		ktends support to
	remedial	minimal points	given	poir	its given.	pr	epare the schedules

	1 .	1	1	T	,
	work	support			to study. Conducts follow up with the schedule prepared.
					Provides guide lines to students to learn difficult topic in easy manner. Provides insights and short cuts to arrive at the answers especially with
					regard to the MCQs(Competitive
	Involveme nt with emotional supportive activities	Absence of skill and interest to provide emotion al support to students	Any one of the three points are present	Any two of the three points are present	exams).  Takes keen interest in the wellbeing of the student.  Does not hesitate to discipline the students  Communicates and mentors the student beyond academics
CO-CURICULAR AND EXTRA=CURRICULA R RESPOINSIBILITIES	Type of responsibili ty undertaken	Limited to subject and classroo m related activitie s	Initiates relevant college activities – and gets students read for the same	Identifies relevant intercollegiate activities — initiates and gets students ready for inter collegiate programmes	Involves in co curricular and extracurricular activities connected at classroom college and inter collegiate levels
	Involveme nt in execution of the responsibili ty assigned	Rarely – only when responsi bilities are handed	Once in a way	Often whenever it can be done/ organized	Regularly across the year – beyond expected responsibilities
ANY OTHER	Points to be given if the faculty has taken		xtra for this		

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	additiona	.1				
	responsib	oili				
	ty of					
registering						
for any						
	conference	ce				
	paper					
	presentat	io				
	ns,					
	Seminars	,				
	Worksho	ps				
	, Books e	etc				
	,		TENCIES AND A	ABILITIES		
INVOLVEME	Readiness In	Hesitant to	Accepts	Accepts all	Takes on	
NT AND	accepting	accept	responsibilities,	responsibilities	responsibilities	
ENGAGEME	responsibilities	responsibilities	but needs a	that are given	on their own.	
NT	1	even after	little	by the	Does not wait	
		convincing	convincing	Principal/HOD	for instruction	
				•	from superiors	
	Quality of	Work	Puts in effort to	Work is	Work is always	
	execution of	submitted	put improve	meticulously	meticulously	
	work	requires	quality of work	executed	executed	
		improvement	Constant	A little	No supervision	
		even after	supervision	supervision	required.	
		supervision and	required	required	Takes feedback	
		feedback	Feedback is	Willing to take	voluntarily	
			accepted	feedback with	with an open	
			1	an open mind	mind	
COLLABORA	Ability to work	Finds it	Works with	With a little	Is very	
TION	in teams	challenging to	support from	support puts in	comfortable	
		blend into team	authorities to	effort to blend	working in a	
		Limits	blend into team	with the team	team: blends	
		himself/herself	Takes on	members	and gels very	
		to being a team	assigned roles	Takes on	well with team	
		member only	after	assigned roles	members	
		Finds it	convincing	Puts in effort to	Takes on	
		challenging to	Seeks	complete the	leadership	
		manage	assistance to	tasks	within the team	
		conflicts	manage	Deals with task	Works towards	
			conflicts and	conflicts	successfully	
			work towards	independently	executing the	
			task		team tasks	
			completion		Consensus	
			- Compression		builder	
	Relationship	Finds it a	Puts effort to	Has a cordial	Maintains a	
	with peers	challenge to	maintain a	relationship	cordial	
	Peers		1: 1	1.1	1 .	

maintain a

cordial

with most of

working

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		cordial working relationship with most of the colleagues Unwilling to resolve issues or seek assistance	working relationship with colleagues Reports and seeks assistance to resolve conflicts	the colleagues Manages conflicts independently and works towards resolving it smoothly	relationship with all colleagues Rarely lands in conflicts	
ANY OTHER	Points to be given if the faculty has showcased any strength or ability and linked it to a specific responsibility.	6 points extra for this				



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#### Appraisal format - Non Teaching Staff

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#### PERFORMANCE APPRAISAL OF NON-TEACHING STAFF

PERFORMANCE APPRAISAL OF NON-TEACHING STAFF
Year of Appraisal:
1. Name:

- 3. Department/Section:
- 4. Date of joining:

2. Designation:

- 5. Qualification:
- 6. Details of current responsibilities:

Signature of Staff

Date:



PRINCIPAL
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NAME				
DESIGNATION				
DEPARTMENT/SECTION				
APPRAISAL CATEGORY	EXCELLENT	GOOD	SATISFACTORY	POOR
1. PROFESSIONAL COMPETENCE	4	3	2	1
**Knowledge of rules, regulation and				
procedure				
Ability to organize work and carry it out				
Ability and willingness to take up				
additional load in times of exigencies				
Ability to learn new duties				
**Capacity to supervise				
*Response to instructions and guidance of				
supervisor				
*Response of feedback of supervisor				
2. QUALITY OF WORK				
Ability to maintain Files/ Records				
Accuracy & Speed of work				
Neatness & tidiness of work				
Completion of work on schedule				
*Execution of work with team				
spirit				
3. PERSONAL				
CHARACTERISTICS				
Regularity				
Punctuality				
Interaction with colleagues and students				

Any other contribution made by the employee: (2 points)				

<sup>\*\*</sup>Not applicable for Attenders and Housekeeping Staff

<sup>\*</sup>Applicable for Attenders and Housekeeping Staff

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#### **TOTAL POINTS:**

Maximum 50 -----Minimum 12

PROFESSIONAL COMPETENCE	QUALITY OF WORK	PERSONAL CHARACTERISTICS
GRAND TOTAL		
GRADE		

#### **GRADING BASED ON POINTS**

GRADE	POINTS
Excellent	40 and above
Good	35-39
Satisfactory	26-34
Poor	Below 25

Signature of Staff

Date:

CHONTEDGE IS FOURTH

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#### SELF APPRAISAL OF NON-TEACHING STAFF

#### Year of Appraisal:

- 1. Name
- 2. Designation
- 3. Department/Section
- 4. Date of Joining
- 5. Qualification
- 6. Details of current responsibilities

Signature of Staff

Date:



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NAME				
DESIGNATION				
DEPARTMENT/SECTION				
APPRAISAL CATEGORY	EXCELLENT	GOOD	SATISFACTORY	POOR
1. PROFESSIONAL COMPETENCE	4	3	2	1
	Г			
**Knowledge of rules, regulation and				
procedure				
Ability to organize work and carry it out				
Ability and willingness to take up				
additional load in times of exigencies				
Ability to learn new duties				
**Capacity to supervise				
*Response to instructions and guidance of				
supervisor				
*Response of feedback of supervisor				
<ol> <li>QUALITY OF WORK</li> </ol>				
Ability to maintain Files/ Records				
Accuracy & Speed of work				
Neatness & tidiness of work				
Completion of work on schedule				
*Execution of work with team				
spirit				
2. PERSONAL				
CHARACTERISTICS				
Regularity				
Punctuality				
Interaction with colleagues and students				

Any other contribution made by the employee: (2 points)				

<sup>\*\*</sup>Not applicable for Attenders and Housekeeping Staff

<sup>\*</sup>Applicable for Attenders and Housekeeping Staff

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#### **TOTAL POINTS:**

Maximum 50 -----Minimum 12

PROFESSIONAL COMPETENCE	QUALITY OF WORK	PERSONAL CHARACTERISTICS
GRAND TOTAL		
GRADE		

#### **GRADING BASED ON POINTS**

GRADE	POINTS
Excellent	40 and above
Good	35-39
Satisfactory	26-34
Poor	Below 25

Signature of Staff

Date:

SMONTEDGE IS POWER

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APPRAISAL	SELF AP	PRAISAL	APPRAISAL BY PRINCIPAL		
CATEGORY	POINTS	GRADE	POINTS	GRADE	
Professional					
competence					
Personal					
characteristics					
Overall Evaluation					

mments/Action Taken/Suggestion Given by the Principal:						



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Date:

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#### **Student Feedback Format**

NAME OF THE FACULTY										
CLA	SS									DATE
SUBJECT										

NOTE: Give your feedback on the faculty engaging your class now. Your evaluation will be done on a four point scale where, 4 being highest refer to excellent and I being lowest refer to needs improvement. Read each of the statement carefully and give your rating. Let your rating be unbiased and true to your conscience.

Sl. No.	Criteria Description	Rating					
1101		1	2	3	4		
		Need	Fair	Very Good	Excellent		
		Improvement					
1	The ability of the teacher to	_					
	communicate in class (Clarity in						
	explaining, Relevant example and						
	anecdotes are outlined, simplify						
	difficult concepts)						
2	The ability of teacher to use						
	different teaching aids-black						
	board, technology and other						
	resources (Board work neat and						
	systematic clear writing of						
	steps/definition/concepts/Diagrams						
	Uses technology support teaching						
	aids like charts/models, lab						
	materials for Teaching)						
3	The ability of the teacher to						
	complete syllabus on time (time						
	management in each class						
	completes the syllabus on time						
	with or without extra class)						
4	The ability of teacher to answer						
	questions and clarify doubts						
	(Encourages questions from						

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	students Appreciates the correct answer Gives support to the students to build the answer OR answer the questions clearly)		
5	The ability of teacher to mentor students(Takes keen interest in the disciplining and wellbeing of the student, Is an approachable person)		
6	The ability of the teacher to be innovative and creative (Novelty in examples, activities, teaches in different and unique way)		



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